Figures are shown as an incremental, year on year change to the budget

| Chief Exec           | Chief Executive                   |                               |  |  |                 |                 |                 |                 |                 |                    |
|----------------------|-----------------------------------|-------------------------------|--|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|
| Reference            | Existing,<br>New or<br>Efficiency | Service                       | Title  | Description  | 2024/25<br>(£m) | 2025/26<br>(£m) | 2026/27<br>(£m) | 2027/28<br>(£m) | 2028/29<br>(£m) | Total MTFS<br>(£m) |
| SHUMR233             | Existing                          | Human Resources               | Back office efficiencies in HR   | Full year impact of reviewing our back-office HR processes in 2023/24.   | (0.050)         | -               | -               | -               | -               | (0.050)            |
| SPERF231             | Existing                          | Performance                   | Performance System Contract  | Our performance system contract needs to be renewed every other year   | 0.010           | (0.010)         | 0.010           | (0.010)         | 0.010           | 0.010              |
| SMUSE221<br>SMUSE231 | Existing<br>Existing              | Banbury Museum Banbury Museum | Reduction in Banbury Museum grant<br>Gradual reduction in support to Banbury<br>Museum             | Reduce the grant funding to the Banbury Museum Trust - delayed by 1 year to 2025/26  We are proposing a gradual reduction in the funding we give to Banbury Museum - delayed by 1 year to 2025/26  | (0.012)         | (0.025)         | (0.050)         | -               | -               | (0.087)            |
| SAFFH232             | Existing                          | Affordable Housing            | Bringing Rent Collection in house  | Savings by collecting the rent from council properties ourselves, instead of through a housing association.  | (0.015)         | -               | -               | -               | -               | (0.015)            |
| SHOSD241             | New                               | Housing Standards             | Housing Standards additional income  | To better reflect the service we provide, and changes in the housing market, increase the license fees for Houses in Multiple Occupation by 10%  | (0.002)         | -               | -               | -               | -               | (0.002)            |
| SAFFH241             | Efficiency<br>Savings             | Housing Assets                | Bringing aspscts of responsive repairs in house  | The existing small repairs service within the Grants Team, which completes private works as part of the Home Improvement Agency, is going to be used to carry out some minor repairs within the small housing stock portfolio of the Council. These are currently all contracted out to outside suppliers.       | (0.007)         | -               | -               | -               | -               | (0.007)            |
| SHIA241              | Efficiency<br>Savings             | Home Improvement<br>Agency    | Changing the administration process for<br>Discretionary Grants                                    | Changing the administration process for Discretionary Grants   | (0.062)         | -               | -               | -               | -               | (0.062)            |
| SHIA242              | Efficiency<br>Savings             | Home Improvement<br>Agency    | Reducing consultancy budget  | The grants team use specialist outside consultants for complex works, such as architects for house extensions. The nature of works completed by the team and the surveying skills within the team has meant a reduction in reliance on consultancy.  | (0.012)         | -               | -               | -               | -               | (0.012)            |
| SHIA243              | Efficiency<br>Savings             | Home Improvement<br>Agency    | Increased grant contribution from Oxfordshire<br>County Council for the Home Improvement<br>Agency | Oxfordshire County Council have agreed to pay a grant contribution to Cherwell DC for the delivery of this service. A inflationary increase was not factored in, which is part of the contract terms   | (0.009)         |                 |                 | -               |                 | (0.009)            |
| SHOAD241             | Efficiency<br>Savings             | Housing Advice                | Reduction in cost of Housing Advice contract   | The amount in budget was set on a year one contract cost, this cost is not reflective of the ongoing years costs within the contract. The year one cost was higher than the remaining years. The budget can be profiled accordingly  | (0.015)         |                 |                 | -               |                 | (0.015)            |
| SLEIS241             | Efficiency<br>Savings             | ontracts and Community Sp     | Insure our Leisure Centres through a group insurance policy  | Make use of the contractors group insurance on all sites in the contract rather than procuring independently for each Leisure Centre   | (0.060)         | -               | -               | -               | -               | (0.060)            |
| SPERF241             | Efficiency<br>Savings             | Customer Focus                | Non renewal of Performance System  | As part of the transformation programme is possible that we would not renew our current performance system, which is due to be renew next year (two-year contract until Nov 2024). This proposal will depend on the proof of concept currently being undertaken as part of the digital transformation programme. | (0.009)         | -               | -               | -               | -               | (0.009)            |
| SWAST249             | Efficiency<br>Savings             | Waste & Recycling             | Further development of digitilisation of key service areas   | Increasing level of services available online to residents to reduce quantity of offline administration required.  | (0.010)         | -               | -               | -               | -               | (0.010)            |
|                      |                                   |                               |  | Total  | (0.266)         | (0.055)         | (0.065)         | (0.010)         | 0.010           | (0.386)            |

Figures are shown as an incremental, year on year change to the budget

| Figures are shown as an incremental, year on year change to the budget  Communities |                                   |                           |  |   |                 |                 |                 |                 |                 |                    |
|---|-----------------------------------|---------------------------|--|---|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|
| Reference   | Existing,<br>New or<br>Efficiency | Service                   | Title  | Description   | 2024/25<br>(£m) | 2025/26<br>(£m) | 2026/27<br>(£m) | 2027/28<br>(£m) | 2028/29<br>(£m) | Total MTFS<br>(£m) |
|   |                                   |                           |  |   |                 |                 |                 |                 |                 |                    |
| SAV2145   | Existing                          | Waste & Recycling         | Garden Waste Service   | Continued impact of introduction of the food waste collection service giving residents the opportunity to recycle their food waste on a weekly basis. This will reduce the amount of residual waste and increase CDC's recycling rate. Residents will still be able to subscribe to our current well used garden waste collection service, which will incur a charge.     | (0.077)         | -               | -               | -               | -               | (0.077)            |
| SBCON221  | Existing                          | Building Control          | Building Control fees  | Increase Building Control fees  | (0.001)         | (0.001)         | (0.001)         | (0.001)         | (0.001)         | (0.005)            |
| SBICR231  | Existing                          | Bicester Regeneration     | Gradual reduction in grant to Bicester Vision  | We currently contribute £15k towards the work on Bicester Vision, which is the only contribution we make to organisations leading similar projects across the district. By tapering this contribution off over three years as a saving we can ensure we are treating these organisations equally and provide resilience for Bicester Vision to adapt its funding streams. | (0.010)         | (0.005)         | -               | -               | -               | (0.015)            |
| SECON233  | Existing                          | Economic Growth           | Cutting grant to Experience Oxfordshire  | Continuation of phased reduction of grant to Experience Oxfordshire.  | (0.006)         | (0.005)         | -               | -               | -               | (0.011)            |
| SCLEA242  | New                               | Street Cleansing          | Street Cleansing Service   | Changing the working pattern of our street cleansing service to ensure we maintain high standards but reduce operational costs.   | (0.070)         | -               | -               | -               | -               | (0.070)            |
| SCSAF241  | New                               | Community Safety          | Reducing CCTV coverage to reduce costs with the maintenance and monitoring of the CCTV network.            | Reducing expenditure on CCTV across Cherwell District by reducing number of cameras, monitoring and maintenance costs.  | (0.030)         | -               | -               | -               | -               | (0.030)            |
| SPCON242  | New                               | Public Conveniences       | Public Conveniences  | Only retain and maintain CDC owned public conveniences that are fully accessible. This would mean keeping the Changing Places facilities in Bicester, Banbury and Kidlington and closing the public conveniences at Banbury Bus Station that do not meet these standards.   | (0.021)         | -               | -               | -               | -               | (0.021)            |
| SSCEN241  | New                               | Environmental Services    | Street Scene   | Providing playground inspections internally   | (0.025)         | -               | -               | -               | -               | (0.025)            |
| SVEHM241  | New                               | Vehicle Maintenance       | Vehicle Maintenance  | Generate additional income from inspecting Taxis by widening the MOT offer  | (0.010)         | -               | -               | -               | -               | (0.010)            |
| SWAST241  | New                               | Waste & Recycling         | Bulky Waste Service  | To introduce a premium charge for collecting bulky waste.   | (0.010)         | -               | -               | -               | -               | (0.010)            |
| SWAST248  | New                               | Waste & Recycling         | Waste Collection Service   | Ensuring those currently receiving weekly waste collections have the appropriate containers to move to fortnightly collections and in line with the rest of the district. This would reduce our operational costs, improve overall efficiency, and also encourage households to reduce the amount of waste they produce.  | (0.035)         | -               | -               | -               | -               | -0.035             |
| SADGE241  | Efficiency<br>Savings             | Growth & Economy          | Recharge staff time to projects  | A proportion of staff time will be recharged, for the relevant financial year, to externally funded projects.   | (0.017)         | 0.017           | -               | -               | -               | -                  |
| SCLEA241  | Efficiency<br>Savings             | Street Cleansing          | Street Cleansing and Street Scene alignment  | Bring the two teams under one manager.  | (0.040)         | -               | -               | -               | -               | (0.040)            |
| SCLEA244  | Efficiency<br>Savings             |                           | Removal of Banksman role at Banbury Bus<br>Station   | Removal of need for Banksman role at Banbury Bus Station by encouraging bus companies to use mirrors and in built cameras and increased signage.  | (0.026)         | -               | -               | -               | -               | (0.026)            |
| SDMAN242  | Efficiency<br>Savings             | Development<br>Management | National agreed increase in planning fees  | National agreed increase in planning fees   | (0.300)         | (0.001)         | (0.001)         | (0.001)         | (0.001)         | (0.304)            |
| SDMAN243  | Efficiency<br>Savings             | Development Management    | Removal of vacant Techncial Support Officer<br>post from establishment                                     | Removal of vacant Technical Support Officer post from the establishment as no longer needed   | (0.021)         | -               | -               | -               | -               | (0.021)            |
| SSAFE241  | Efficiency<br>Savings             | Public Safety             | Regulatory Services and Community Safety<br>Restructure post-decoupling from Oxfordshire<br>County Council | A new management structure for the department following the end of the shared working arrangements with Oxfordshire County Council.   | (0.038)         | -               | -               | -               | -               | (0.038)            |
| SECON241  | Efficiency<br>Savings             | Economic Growth           | One Year delay of Economic Prosperity Strategy   | The proposal is to delay the Economic Prosperity Strategy for one year.   | (0.042)         | 0.041           | -               | -               | -               | -0.001             |
| SECON242  | Efficiency<br>Savings             | Economic Growth           | Officer time recharged to projects   | Selected and proportionate recharging of revenue costs to one off grants (Bicester Garden Town Capacity fund and UKSPF)   | (0.127)         | 0.127           | -               | -               | -               | -                  |
| SWAST242  | Efficiency<br>Savings             | Waste & Recycling         | Rebalancing Food Waste Rounds  | To direct deliver more food waste from the Banbury area to the processing plant at Cassington rather than utilising the transfer station in Banbury.  | (0.028)         | -               | -               | -               | -               | (0.028)            |
| SWAST244  | Efficiency<br>Savings             | Waste & Recycling         | Contracts & Inflation  | Generating savings as contracts are renewed   | (0.050)         | -               | -               | -               | -               | (0.050)            |
| SWAST246  | Efficiency<br>Savings             | Waste & Recycling         | Increasing Marketing & Promotion on side of<br>Waste Collection collection vehicles                        | Utilising the panels on the side of our Waste Collection Vehicles for advertising for third parties.  | (0.010)         | -               | -               | -               | -               | (0.010)            |
| SWAST247  | Efficiency<br>Savings             | Waste & Recycling         | Development of inhouse pool of staff to reduce reliance on agency staff                                    | Increase the number of staff on the establishment to reduce the need for agency staff   | (0.035)         | -               | -               | -               | -               | (0.035)            |
| SWAST249  | Efficiency<br>Savings             | Waste & Recycling         | Further development of digitilisation of key service areas   | Increasing level of services available online to residents to reduce quantity of offline administration required.   | (0.015)         | -               | -               | -               | -               | (0.015)            |
|   |                                   |                           |  | Total   | (1.044)         | 0.173           | (0.002)         | (0.002)         | (0.002)         | (0.877)            |

| Figures are shown as a | ın incremental, year on y | ear change to the budget |
|------------------------|---------------------------|--------------------------|
|                        |                           |                          |

| Resources            |                                   |   |  |  |                 |                 |                 |                 |                 |                    |
|----------------------|-----------------------------------|---|--|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|
| Reference            | Existing,<br>New or<br>Efficiency |   | Title  | Description  | 2024/25<br>(£m) | 2025/26<br>(£m) | 2026/27<br>(£m) | 2027/28<br>(£m) | 2028/29<br>(£m) | Total MTFS<br>(£m) |
| SAV025 &<br>SCARP222 | Existing                          | Car Parking   | Car park fees  | Increase annual car parking charge of no more than 10p per hour  | (0.145)         | (0.100)         | (0.100)         | (0.100)         | (0.100)         | (0.545)            |
| SELEC221             | Existing                          | Elections   | Parish Election Charges  | Review of recharges to Parishes for CDC running Parish Elections   | (0.001)         | -               | (0.002)         | (0.001)         |                 | (0.004)            |
| SFCOS231             | Existing                          | Finance   |  | Through adopting a new approach to allocating any grants we receive towards services we can deliver savings on existing and future grants by ensuring they take into account all the costs of providing the services | (0.040)         | (0.080)         | -               | -               |                 | (0.120)            |
| SINVP221             | Existing                          | Property  | Commercial Rents   | Change in rental income from commercial council properties through contractual lease reviews   | 0.074           | 0.020           | (0.035)         | -               |                 | 0.059              |
| SFSUP241             | Efficiency<br>Savings             | Finance - Corporate<br>Support                      | Staff Budget Realignment   | Realignment in staffing budgets following a review   | (0.008)         | -               | -               | -               |                 | (0.008)            |
| SFREV241             | Efficiency<br>Savings             | Finance - Revenues &<br>Benefits                    | Increase overall court costs for Council Tax recovery action           | We will increase the overall court costs incurred by the customer for the issuing of Council Tax Summons and Liability Orders  | (0.161)         | -               | -               | -               |                 | (0.161)            |
| SFREV242             | Efficiency<br>Savings             | Finance - Revenues &<br>Benefits                    | Vacant Inspections Officer post deleted from establishment             | Removing a vacant inspection officer post from the structure   | (0.033)         | -               | -               | -               |                 | (0.033)            |
| SFREV247             | Efficiency<br>Savings             | Finance - Revenues &<br>Benefits                    | Increase overall court costs for Non-Domestic<br>Rates recovery action | We will increase the overall court costs incurred by the business for the issue of Non Domestic Rates summons and Liability Orders.  | (0.016)         | -               | -               | -               |                 | (0.016)            |
| SITBS241             | Efficiency<br>Savings             | IT - Business Systems ,<br>Support & Infrastructure | Operational Efficiencies   | By leveraging automation and enhancing vendor support, we can deliver revenue savings associated with back-end IT operations.  | (0.070)         | -               |                 |                 |                 | (0.070)            |
|                      |                                   |   |  | Total  | (0.400)         | (0.160)         | (0.137)         | (0.101)         | (0.100)         | (0.898)            |
|                      |                                   |   |  | Total Existing Savings   | (0.286)         | (0.226)         | (0.203)         | (0.112)         | (0.091)         | (0.918)            |
|                      |                                   |   |  | Total Existing Savings   | (Lizoo)         | (ULLO)          | (ULUU)          | (               | (5.051)         | (5.510)            |
|                      |                                   |   |  | Total New Savings  | (0.203)         | -               | -               | -               | -               | (0.203)            |
|                      |                                   |   |  | Total Efficiency Savings   | (1.221)         | 0.184           | (0.001)         | (0.001)         | (0.001)         | (1.040)            |
|                      |                                   |   |  | Total Savings  | (1.710)         | (0.042)         | (0.204)         | (0.113)         | (0.092)         | (2.161)            |