

Appendix 3- Annual Delivery Priorities 2023 - 2024 - Quarter 3

Priority	Director/AD	Milestones/Actions	Quarter 3 update	Comments
ADP02 Climate Emergency Strategy	<ul style="list-style-type: none"> ▪ Ed Potter ▪ Mona Walsh ▪ Ian Boll ▪ Stephen Hinds 	ADP02.02 Devise plan for new Depot at Graven Hill, which will incl. several sustainability measures	Ongoing	Property have reviewed Environmental Services requirements and how these can be accommodated on the site. The programme and scope of works is being developed.
		ADP02.03 Undertaken a Techno Feasibility Study for a Heat Network in Banbury	Ongoing	<p>Feasibility work on the Banbury Heat Network is continuing. Thames Water – effluent from their sewerage treatment works is a potential source of heat as it's several degrees warmer than the river into which it discharges. Thames Water are already looking at becoming involved in heat networks in London and they were very open to working with us.</p> <p>Fairheat, who are conducting the study, will be in a position in early Feb, to present to us on the feasibility including the potential investment opportunity this project offers.</p>
ADP03 Vibrant Economy Strategy	<ul style="list-style-type: none"> ▪ Ian Boll ▪ Robert Jolley 	ADP03.01 Deliver the UKSPF Shared Prosperity Fund and Rural England Prosperity Fund projects.	Ongoing	<p>Ten projects were live during Q3, including:</p> <ul style="list-style-type: none"> • A district-wide business needs survey to understand the issues and opportunities facing businesses in Cherwell • Projects to increase access and participation in cultural and arts activities • Increasing access to and use of a community garden space through events and skills workshops • Development of new public realm strategy frameworks (to identify recommendations for improvements to the three urban centres of Banbury, Bicester and Kidlington) • A capital grant scheme for infrastructure improvements to village and rural community halls (closing date of Monday, 6th November). A second round will launch in Q4.
ADP05 Investment in our communities	<ul style="list-style-type: none"> ▪ Nicola Riley ▪ Yvonne Rees 	ADP05.03 Hold Voluntary Organisations Forum as investment in our communities	Ongoing	<ul style="list-style-type: none"> • During September a joint seniors and voluntary organisations forum packed out the Council Chamber with representatives from Age UK, OCVA, Mind, The Hill, Sunshine Centre and The Mosque. There were lively discussions following key presentations. • International Older Peoples Day events were held in the three urban centres to tie in with Electric Blanket testing.

		ADP05.05 Support the Voluntary Sector	Ongoing	During Q3 we launch the Cost-of-Living Action plan. Grant schemes for food groups and expansion of the Warm spaces network, a refresh of the Who can Help? Booklet and distribution of same to partner organisations. UKSPF (United Kingdom Shared Prosperity Fund) Capital funding secured for projects in 2 Community Centres and work has begun.
ADP06 Local Strategic Partnership	<ul style="list-style-type: none"> ▪ Nicola Riley ▪ Yvonne Rees 	ADP06.03 Implement agreed Local Strategic Partnership changes	Completed	The agreed changes to the LSP have been implemented and the partnership met in October. Also, Brighter Futures in Banbury annual report was shared, and update on Oxfordshire Health and Wellbeing strategy was given.
ADP07 Homelessness Strategy	<ul style="list-style-type: none"> ▪ Nicola Riley ▪ Yvonne Rees 	ADP07.02 O&S consulted on draft new Homelessness strategy	Completed	O&S consulted at the November meeting. Strategy currently out for public consultation until early January
ADP08 Everyone's Wellbeing Strategy	<ul style="list-style-type: none"> ▪ Nicola Riley ▪ Yvonne Rees 	ADP08.03 Agree Everyone's Wellbeing strategy	Completed	Following extensive consultation and an all-Members seminar, the Executive approved in December 2023, Everyone's Wellbeing A for a healthier and Happier Cherwell 2024-2028
		ADP08.05 Promote Health & Wellbeing	Ongoing	<ul style="list-style-type: none"> • Promotion of Move Together and You Move programmes, Cherwell Continues to lead the Oxfordshire System in delivering preventative health programmes linked to Physical activity. • Promotion of October Half Term Activate and Eat Sessions • New Gym equipment installed at all Leisure Centres. Legacy Leisure have invested over £700k in the new Equipment across the Leisure Centre contracts to ensure that the public gyms are modern and comparable to private offers whilst continuing to offer value for money to residents who want to improve their fitness and health. • New Spectator seating opened at North Oxfordshire Academy Hockey grounds
		ADP08.06 Promote Healthy Place Shaping	Ongoing	<ul style="list-style-type: none"> • Spark Grants were offered in Heyford for the first time, enabling groups to work with a wider group of residents or try a different activity with existing users. • Community Grants offered to the neighborhoods in Banbury involved in joint CCD / OCC public Health Ward Profiling work. • Food Action Working Group has concluded the Action plan for Cherwell to deliver the Countywide Food strategy actions. • Growing spaces mapped and new sites identified as part of the programme to tackle food insecurity in the longer term.

ADP09 Medium Term Financial Strategy	<ul style="list-style-type: none"> ▪ Michael Furness ▪ Stephen Hinds 	ADP09.02 Identity transformation opportunities of Medium-Term Financial Strategy	Ongoing	<ul style="list-style-type: none"> • Services have been identified for the first and second waves of Transformation reviews. Resources have been recruited where appropriate and investigative work undertaken. • A selection of environmental services transformation opportunities has been included in the 24/25 budget consultation, with the remainder set to be consulted on in 25/26. Additional transformation reviews will take place over the coming months.
		ADP09.03 Consult on transformation proposals for 2024/25 budget of Medium-Term Financial Strategy	Ongoing	Budget consultation began 22 Nov and will close on 22 Dec. A total of £0.3m of savings proposals have been consulted on, which if agreed, would help form a balanced budget for 2024/25.
ADP10 Team Cherwell	<ul style="list-style-type: none"> ▪ Claire Cox ▪ Mark Duff ▪ Shona Ware ▪ Yvonne Rees 	ADP10.02 Launch and embed Team Cherwell values	Ongoing	Team Cherwell values were launched on 30 October 2023, and we are working on embedding them in everything we do.