

Overview and Scrutiny Work Programme 2025-26

(Updated: 5 December 2025)

Items allocated to specific meeting dates		
27 January 2026		
Quarter Three (October to December) Performance Monitoring Report	<p>Performance Monitoring</p> <p>To consider the Quarter three performance report, with a focus on amber / red indicators, and provide comments to the Executive.</p>	<p>Celia Prado-Teeling, Performance and Insight Team Leader</p> <p>Portfolio Holder for Corporate Services, Councillor Chris Brant</p>
Temporary Accommodation (Previously referred to as Homelessness and Rough Sleeping) Suggestion from Cllr Lynne Parsons	<p>Progress against the new Temporary Accommodation Policy</p> <p>Cllr Parsons revised the remit of this suggested topic following the recent approval of the new Temporary Accommodation Policy (Executive 1 July 2025)</p>	<p>Nicola Riley, Interim Executive Director Neighbourhood Services</p> <p>Richard Smith, Head of Housing</p> <p>Portfolio Holder for Healthy Communities, Councillor Rob Pattenden</p>
Executive Response to working group recommendations	<p>End of inquiry reports and recommendations from the four working groups are being submitted to Executive in October. Executive then have two months to provide a response, which will be reported to Overview and Scrutiny</p>	Various officers and Portfolio Holders.
Cherwell Futures Programme (previously Transformation Programme) (may feed	<p>Holding the Executive to account.</p> <p>To consider regular updates on the transformation programme; initial 'Case for Change' scheduled for</p>	<p>Stephen Hinds, Executive Director Resources</p> <p>Charlene Greenaway, Transformation Programme Manager</p>

<p>into Local Government Reorganisation and Budget Planning) Suggestion from Chief Executive (to include previously separate item of Service Levels)</p>	<p>Executive in July 2025, OSC involvement during implementation phase. To become an annual item.</p>	<p>Leader & Portfolio Holder for Strategic Leadership, Councillor David Hingley</p>
<p>24 March 2026</p>		
<p>Draft Performance Outcomes Framework 2026-27</p>	<p>Performance Monitoring. To consider and make comments / recommendations to Executive on the draft Performance Outcomes Framework for 2026-2027 prior to Executive adoption of the framework</p>	<p>Celia Prado-Teeling, Performance and Insight Team Leader Portfolio Holder for Corporate Services, Councillor Chris Brant</p>
<p>Action Plans stemming from Planning and Development To include: <ul style="list-style-type: none"> • PAS Review • Merton College PR9 Site Appeal • Housing Delivery Action Plan (as discussed at 3.6.25 Committee) Suggestion from Monitoring Officer </p>	<p>Holding the Executive to account Multiple items across the year; Scrutinising implementation of the various action plans. An initial update on implementation of the various plans.</p>	<p>David Peckford, Assistant Director Planning & Paul Seckington, Head of Development Management Portfolio Holder for Planning and Development Management, Councillor Jean Conway</p>
<p>Performance of S106 delivery</p>	<p>Many housing developments across the district, particularly in Banbury, are having houses built but</p>	<p>David Peckford, Assistant Director – Planning</p>

Raised by Cllr Dr Isabel Creed, with additional detail raised by Cllr David Rogers	<p>then developers appear to not be completing additional infrastructure such as play parks.</p> <p>Item to also include expansion and delivery of primary care</p> <p>Could be covered under transformation item in future, due to possible changes to how S106 agreements are monitored.</p> <p>Initial OSC aspect could be current enforcement of S106 Developer Agreements.</p> <p>New chair has requested for 25-26 Municipal Year.</p>	Portfolio Holder for Planning and Development Management, Councillor Jean Conway
Overview and Scrutiny Committee Annual Report	To consider the draft annual report of the Committee, prior to submission to full Council	Emma Faulkner, Principal Officer – Scrutiny and Democratic Lead
To be allocated – remaining 25-26 Year		
Graven Hill	<p>Holding Executive to Account/External Scrutiny</p> <p>Review planning process for Phase 2 July 2026, then annually – review of previous year's performance and monitoring of Phase 2 implementation.</p> <p>Timing of this element is dependent on the planning process.</p>	<p>Stephen Hinds, Shareholder Representative</p> <p>Leader & Portfolio Holder for Strategic Leadership, Councillor David Hingley</p>
To be allocated to 2026-27 work programme		
Year end Performance Monitoring 2025/26	<p>Performance Monitoring</p> <p>To consider the year end performance report, with a focus on amber / red indicators, and provide comments to the Executive.</p>	<p>Celia Prado-Teeling, Performance and Insight Team Leader</p> <p>Portfolio Holder for Corporate Services, Councillor Chris Brant</p>
<p>Action Plans stemming from Planning and Development</p> <p>To include:</p>	<p>Holding the Executive to account</p> <p>Multiple items across the year; Scrutinising implementation of the various action plans.</p> <p>Full detailed report on each action plan.</p>	<p>David Peckford, Assistant Director Planning & Paul Seckington, Head of Development Management</p>

<ul style="list-style-type: none"> • PAS Review • Merton College PR9 Site Appeal • Housing Delivery Action Plan (as discussed at 3.6.25 Committee) <p>Suggestion from Monitoring Officer</p>		<p>Portfolio Holder for Planning and Development Management, Councillor Jean Conway</p>
<p>Cherwell Futures Programme (previously Transformation Programme) (may feed into Local Government Reorganisation and Budget Planning)</p> <p>Suggestion from Chief Executive</p>	<p>Holding the Executive to account.</p> <p>To consider regular updates on the transformation programme; initial 'Case for Change'.</p> <p>To become an annual item.</p>	<p>Stephen Hinds, Executive Director Resources</p> <p>Charlene Greenaway, Transformation Programme Manager</p> <p>Leader & Portfolio Holder for Strategic Leadership, Councillor David Hingley</p>

Meeting dates 2025-26 (All Tuesday 6:30pm unless indicated)

9 September; 14 October; 11 November; 16 December; 27 January; 24 March.

Members are reminded of the five roles of scrutiny when considering items for the work programme:
 Performance Monitoring; Policy Development; Policy Review; Holding the Executive to Account; External Scrutiny
 The Executive Forward Plan is [published on the Cherwell District Council website monthly](#).