

Cherwell District Council

Executive

5 September 2022

Monthly Performance, Risk and Finance Monitoring Report July 2022

Report of: Assistant Director of Finance and Interim Assistant Director – Customer Focus

This report is public

Purpose of report

This report summarises the Council's Performance, Risk and Finance monitoring positions as at the end of July 2022.

Please note: a clarification regarding the Performance, Risk and Finance Executive Report presented on Monday 6 July – section 5.4. Cherwell District Council always fully considers the needs of all clients when offering placements. We never 'impose' offers out of area, but in some cases, it may be in the best interests of the client.

We take this responsibility very seriously and to date this year have only made 6 such placements and all by agreement. Examples would be to move for safety reasons or to be closer family to provide additional support needs. These are all right and proper reasons. The ability to house residents out of District is set in legislation - Part 7 of the 1996 housing act. As all authorities we can discharge a responsibility out of area if it is suitable and reasonable to do so. If within 24 months, the client decides they want to return to CDC they maintain a local connection and we would welcome them back to us.

Cherwell District Council always follow due process and critically put the needs of the client at the centre of our support and advice.

The phrasing of the previous report was not helpful and if it caused confusion or concern, we unreservedly apologise.

1.0 Recommendations

The meeting is recommended:

- 1.1 To note the monthly Performance, Risk and Finance Monitoring Report July 2022
- 1.2 To approve the proposed changes in use of reserves at Appendix 5
- 1.3 To approve the reduction in the Castle Quay capital scheme of £3.370m.
- 1.4 To approve the budget virement between Exec Matters and the Property Budget of £0.927m

2.0 Introduction

- 2.1 The Council is committed to performance, risk and budget management, reporting the progress against its corporate priorities on a monthly basis.
- 2.2 The Council carries out monthly budget forecasts of year end spend, to identify budget risks at the earliest opportunity, and identify approaches to address and mitigate this. Including these within a combined performance and risk report ensures that performance implications can be identified and assessed together with the financial implications.
- 2.3 The Council's performance management framework sets out the key actions, projects and programmes of work that contribute to the delivery of the 2022-23 business plan and the priorities of the Council, highlighting progress, identifying areas of good performance and actions that have been taken to address underperformance or delays.
- 2.4 The Council maintains a Leadership Risk Register that is thoroughly reviewed by the Corporate Leadership Team (CLT) on a monthly basis. The latest available version of the risk register is included in this report (Appendix 8). The Leadership Risk Register is a living document and will alter to reflect the environment in which we operate. The Risk strategy are reviewed on an annually, reflecting on the priorities of the council for the forthcoming year.
- 2.5 The main report details section is split into three parts:
 - Finance Update
 - Performance Summary
 - Leadership Risk Register Summary
- 2.6 There are 8 appendices to this report:
 - Appendix 1 – Finance Capital July 2022
 - Appendix 2 – Forecast Detailed Revenue Narrative July 2022
 - Appendix 3 – Virements and Aged Debt July
 - Appendix 4 – Funding July
 - Appendix 5 – Use of reserves and grant funding July
 - Appendix 6 – 2022/23 Business Plan
 - Appendix 7– Monthly Performance July 2022
 - Appendix 8– Leadership Risk Register July 2022

3.0 Report Details

- 3.1 The Finance section presents forecast position for 2022/2023 and a brief summary on the overall forecast financial position in July 2022.
- 3.2 The Council's performance management framework sets out key actions, projects and programmes of work that contribute to deliver the refreshed 2022- 23 business plan (see Appendix 1) and the priorities of the Council. The performance section provides a summary of the Council's performance against each strategic priority, highlighting the performance exceptions, which are those measures where performance is rated amber (slightly behind the target - worse than target by up to 10%), and/or Red (off target - worse than target by more than 10%).
- 3.3 The 2022-23 business plan sets out four strategic priorities:

- **Housing that meets your needs** - The Council is committed to deliver affordable housing, raising the standard of rented housing and find new and innovative ways to prevent homelessness. Also, delivering the local plan and supporting the most vulnerable people in the District.
- **Supporting environmental sustainability** - The Council is committed to keep working towards the commitment to be carbon neutral by 2030, promoting the Green Economy and increasing recycling across the district; working in partnerships to improve air quality in the district and the reduction of environmental crime.
- **An enterprising economy with strong and vibrant local centres** - The Council is committed to support business retention and growth; also, securing infrastructure to support growth in the district and securing investment in our town centres. This priority also contributes towards making communities thrive and businesses grow promoting the district as a visitor destination, committing to work with businesses to ensure compliance and promote best practice.
- **Healthy, resilient and engaged communities** - The Council is committed to enabling all residents to lead an active life, improving, and developing the quality of local sports and leisure facilities and promoting health and wellbeing in our communities. Also, supporting community and cultural development, working with our partners to address the causes of health inequalities and deprivation, and to reduce crime and anti-social behaviour.

3.4 The Risk summary highlights the risks within the Leadership Risk Registered scored as High Risk (scoring between 16-25) during July and the Mitigating actions taken by the service.

4.0 Finance Update

4.1 The Council's forecast position for 2022/2023 is an overspend of £1.050m shown in Table The majority of the forecast overspend is due to the continued impacts of the Covid-19 pandemic relating to commercial and car parking income streams and the cost-of-living crisis linked to increasing fuel costs.

The Council notes that national pay negotiations are ongoing and that the employers have made an offer to the Trade Unions which has not been accepted. The forecast for this month only includes the current pay award which has been allocated at a local level. Once the outcome of the national pay negotiations has concluded this will be factored into the MTFS for the Council.

4.2 Report Details

Table 1: Forecast Year End Position

Service	Original Budget £m	Current Budget £m	Forecast July 2022 £m	July Variance (Under) / Over £m	% Variance to current budget %	June Variance (Under) / Over £m	Change since Previous (better) / worse £m	
HR & OD	0.822	0.815	0.815	0.000	0.0%	0.000	0.000	
Wellbeing & Community	3.339	4.331	4.556	0.225	5.2%	0.225	0.000	
Customer Focus	1.606	1.663	1.724	0.061	3.7%	0.063	(0.002)	
Chief Executive	5.767	6.809	7.095	0.286	4.2%	0.288	(0.002)	
Finance	2.850	3.009	3.009	0.000	0.0%	0.005	(0.005)	
Legal & Democratic	1.709	1.833	1.884	0.051	2.8%	0.027	0.024	
ICT	1.235	1.235	1.458	0.223	18.1%	0.119	0.104	
Property	(3.196)	(1.918)	(2.026)	(0.108)	5.6%	0.310	(0.418)	
Resources	2.598	4.159	4.325	0.166	4.0%	0.461	(0.295)	
Planning & Development	1.752	1.842	1.806	(0.036)	-2.0%	(0.043)	0.007	
Growth & Economy	0.336	0.385	0.335	(0.050)	-13.0%	(0.040)	(0.010)	
Environmental	4.057	4.083	4.706	0.623	15.3%	0.565	0.058	
Regulatory	1.112	1.266	1.266	0.000	0.0%	0.020	(0.020)	
Communities	7.257	7.576	8.113	0.537	7.1%	0.502	0.035	
Subtotal for Directorates	15.622	18.544	19.533	0.989	5.3%	1.251	(0.262)	
Executive Matters	4.316	1.448	1.841	0.393	-27.1%	0.065	0.328	
Policy Contingency	3.554	3.500	3.168	(0.332)	-9.5%	(0.280)	(0.052)	
Total	23.492	23.492	24.542	1.050	4.5%	(0.215)	0.276	

FUNDING	(23.492)	(23.492)	(23.492)	0.000	0.0%
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0.000	0.000	
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(Surplus)/Deficit	0.000	0.000	1.050	1.050
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1.036	0.014	
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Note: A positive variance is an overspend and a negative is an underspend. Green represents an improvement and red represents a decline compared to the previous month's forecast.

Table 2: Analysis of Forecast Variance – July 2022

Breakdown of current month forecast	Forecast Variance £m	Forecast Base Budget Over/ (Under) £m	Savings Non-Delivery £m
Chief Executive	0.286	0.211	0.075
Resources	0.166	(0.056)	0.222
Communities	0.537	0.211	0.326
Subtotal Directorates	0.989	0.366	0.623
Executive Matters	0.393	0.393	0.000
Policy Contingency	(0.332)	(0.332)	0.000
Total	1.050	0.427	0.623

FUNDING	0.000	0.000	0.000
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(Surplus)/Deficit	1.050	0.427	0.623
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Table 3 – Budget compared with Forecast

The graph below shows the Forecast for July and June compared to budget for the financial year.

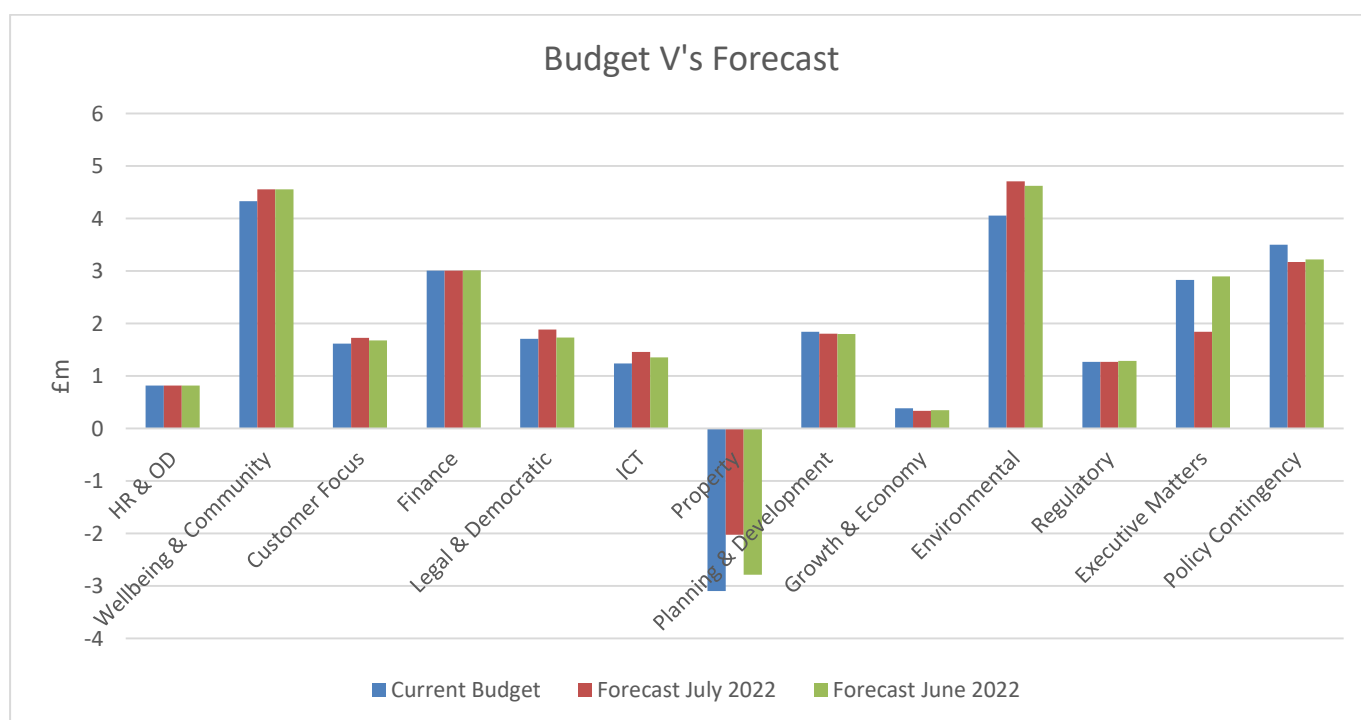


Table 4: Top Five Major Variances:

Portfolio	Current Budget	Variance	% Variance
Car Parks	(2.327)	0.458	-19.7%
Interest	(1.983)	0.393	-19.8%
Leisure	0.697	0.225	32.3%

Waste & Recycling	0.369	0.109	29.5%
ICT Services	(0.077)	0.104	-135.1%
Total	(3.321)	1.289	

Car Parks: -

There is a £0.458m reduction anticipated in car park income largely due to reduced demand. The service continue to review on a regular basis, including the impact of changes to charges made in 2021 and 2022.

Interest: -

Due to the rapidly changing economic circumstances and external factors such as the ongoing war in the Ukraine, interest rates are increasing significantly above the levels assumed in the Council's budget.

The Council had held a significant amount of it's borrowing as short-term loans due to interest rates being very low. However, given the instability and uncertainty surrounding interest rates the Council has worked closely with its external treasury management advisers to understand forecasts of where the Bank of England base rate and hence short-term borrowing rates could lead to.

Therefore, the Council has taken out long-term borrowing, over periods ranging between five and ten years, at rates lower than the forecast interest rates. This means that borrowing costs are now both certain and less than they would be if they were secured when loans need to be renewed as interest rates are forecast to be at their peak then.

Taking out this fixed borrowing at higher than budgeted interest rates creates a budget pressure. The Council is mitigating this by taking the additional cash it now holds and investing this in line with its Investment Strategy. A strategy is being implemented to allow the Council to take advantage of increasing interest rates by investing the surplus cash it holds to reduce the impact in 2022/23.

Leisure: -

Having had the opportunity to re-evaluate joint use income and operational income from Leisure sites it has been possible to reduce the overspend in Wellbeing to £0.225m mitigating the increased utility costs which currently stand at a projected overspend of £0.385m.

Waste & Recycling: -

The forecast pressure within Waste and Recycling is as a result of an increase of fuel prices £0.109m. The service continually monitors driver and route efficiency to minimise fuel usage and vehicle emissions however the recent surge in fuel prices due to global events is very difficult to mitigate.

ICT Services: -

£0.104m due to cost consultant fees attributable to the decoupling of the IT service and establishing a stand-alone IT service and a new Digital Strategy for Cherwell

For further details of variances please see Appendix 1

Policy Contingency

Policy Contingency is planned to meet affordable housing, commercial pressures, separation costs and inflation. There is a currently projected release of (£0.332) for inflation to partially mitigate some of the inflationary costs that the Council is experiencing.

Table 5 - Earmarked Reserves and General Balances at July 2022

The table below is a summary of the level of reserves the council holds.

Reserves	Balance 1 April 2022	Original Budgeted use/ (contribution)	Changes agreed since budget setting	Changes proposed July 2022	Forecast Balance 31 March 2023
	£m	£m	£m	£m	£m
General Balance	(5.950)	(0.500)	0.000	0.000	(6.450)
Earmarked	(23.691)	2.262	1.017	(2.389)	(22.801)
Ringfenced Grant	(16.215)	11.205	1.168	0.000	(3.842)
Subtotal Revenue	(45.856)	12.967	2.185	(2.389)	(33.093)
Capital	(8.049)	0.000	0.000	0.000	(8.049)
Total	(53.905)	12.967	2.185	(2.389)	(41.142)

For further detail on the reserves and aged debt please see Appendix 5.

4.3 Capital

There is a forecast in-year underspend of (£8.424m), of which £7.458m is to be reprofiled in future years. There is an overall forecast decrease in the total cost of schemes of (£0.966m).

Table 6 - Capital Spend 2022/2023

Directorate	Budget £m	Outturn 2022/23 £m	Re- profiled beyond 2022/23 £m	Variance to Budget £m	Prior Month Variance to Budget £m
Chief Executives	4.445	3.825	0.618	(0.002)	(0.002)
Resources	15.209	11.305	2.956	(0.948)	(0.095)
Communities	7.575	5.890	1.669	(0.016)	(0.016)
Total	27.229	21.020	5.243	(0.966)	(0.113)

Table 7 – How the Capital Programme is financed

Financing		22/23 Budget	Future Years
Borrowing		12.948	1.549
Reserves		1.200	0.000
Capital Receipts - Repayment of Loan Principal		6.000	3.654
External Financing - Capital Grants and S106		7.081	0.000
		27.229	5.203

Table 8 – Total Capital Project Forecast

There is a total capital project forecast for the council of £34.835m resulting in an underspend of (£0.967m).

Directorate	Budget £m	Total Outturn 2022/23 £m	Variance to Budget £m	Prior Month Variance to Budget £m
Chief Executives	5.165	5.163	(0.002)	(0.222)
Resources	15.209	17.633	2.424	(0.095)
Communities	12.058	12.039	(0.019)	(0.019)
Total	32.432	34.835	2.403	(0.336)

For further detail please view Appendix 1 Finance Capital July 2022

Table 9 - Top Five in Year Capital Variances: -

Code	Assistant Director	Top 5 In-Year Variances	Budget Total £'000	Reprofile to 23/24 £'000	% of in year Budget Variance
40224	Robert Jolley	Fairway Flats Refurbishment	362	362	100.00%
40144	Andrew Low	Castle Quay 1	3,257	1,850	56.80%
40028	Ed Potter	Vehicle Replacement Programme	1,166	600	51.46%
40262	Robert Jolley	Affordable Housing	1,200	600	50.00%
40141	Andrew Low	Castle Quay 2	4,438	500	11.27%
			10,423	3,912	

Fairway Flats Refurbishment: -

Planning consent was received in May 2022. This project is scheduled to commence 2023/24.

Castle Quay 1: -

We are currently undertaking a strategic review of the asset to ensure the offering is suitable and relevant to meet the challenges of the changing retail market, as well as those affecting the wider commercial property market. As a result of this review, a number of Capital Projects have been initially reprofiled while further consideration is being undertaken. Other capital projects have been reprofiled because the potential tenants have not proceeded as quickly as initially expected or because they are now reconsidering their commitments to the centre, as a result of the current economic conditions and their other commitments.

Vehicle Replacement Programme: -

£0.566m is required to be slipped in to 2023/24 due to supply chain issues and availability of electric vehicles.

Affordable Housing: -

The expenditure on this project depends upon the outcome of survey work which will commence during the summer. The current forecast is the best we can project given current information prior to receiving the report for the survey work which is due in the autumn.

Castle Quay 2: -

Budget reprofiled from 2021 / 2022 as a result delays to completion of Main Contract works for Castle Quay Waterfront following supply chain challenges. This has resulted in a knock on effect and re-profiling the budget to ensure sufficient budget remains to deal with any additional works required following the conclusion of both snagging and retention periods the conclusion of which have been pushed back as a result of the delays.

5.0 Performance Summary

5.1 The Council reports monthly on performance against 16 Business Plan Measures, 37 measures quarterly and 38 every six months. Full details, including commentary against each measure can be found in Appendix 2. Please note that during April and May we reported on 17 business plan measures, the correct number of monthly measures is 16, this was due to a human error as one measure reported during April and May is meant to be reported quarterly.

5.2 During July 2022, 12 measures reported Green and two reported Red.

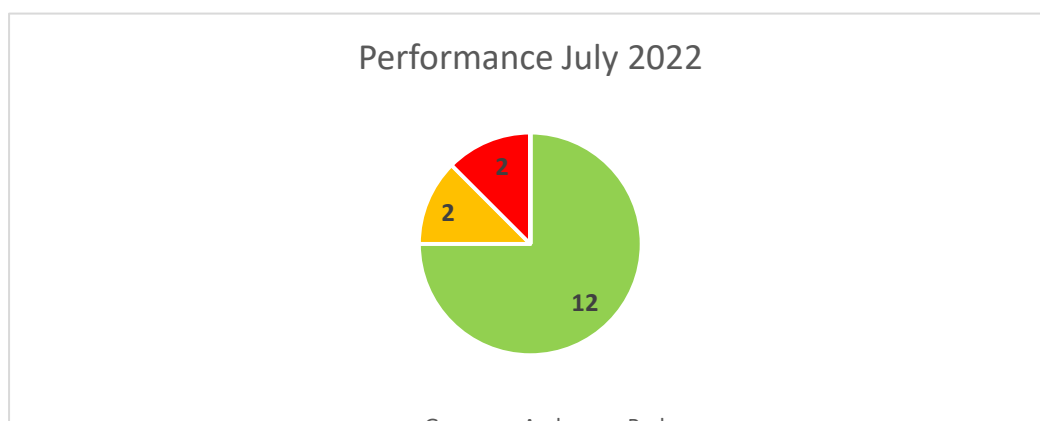


Figure 1: Performance Summary July 2022, 12 measures Green, 2 Amber and 2 Red

5.3 Performance Exceptions

Number of Affordable Homes delivered including CDC and Growth Deal targets

Priority: Housing that meets your needs

Service: Wellbeing and Housing Services

Assistant Director: Nicola Riley

Reporting Red for July and Green for Year to date (1 against a target of 12).

Comments from service: There was just one shared ownership affordable home completed, for July. Whilst this is below the monthly target, there was a higher delivery than expected, for June. Some units were delayed, to September/October, due to shortages of building materials, a continued impact of COVID-19, and availability of workforce. The recent heatwaves also impacted construction.

Financial Year to date performance		
April (Green)	May (Green)	June (Green)
July (Red)	August	September
October	November	December
January	February	March

Number of Housing Standards interventions

Priority: Housing that meets your needs

Service: Wellbeing and Housing Services

Assistant Director: Nicola Riley

Reporting Red for July and Green for Year to date (47 housing interventions against a monthly target of 55).

Comments from service: There were 47 housing standards interventions recorded in July 2022, against a target of 55. Interventions and responses are determined by the nature of the customers' service requests. The team will continue to ensure that requests are dealt appropriately and are putting plans in place to carry out proactive property and HMO inspection work, for September. From 1 April to date, there were 266 interventions, exceeding the target of 220 for the same period, for the year.

Financial Year to date performance		
April (Green)	May (Green)	June (Red)
July (Red)	August	September
October	November	December
January	February	March

% of Waste Recycled & Composted

Priority: Supporting Environmental Sustainability

Service: Environmental Services

Assistant Director: Ed Potter

Reporting Amber for July and Year to date (55.87% of waste collected against a monthly target of 56%).

Comments from service: Recycling rate 2.9% below target figure compared with last year. Fall in recycling rate can be related to the drought through June and July leading to nearly 3,000 tonnes less garden waste.

Financial Year to date performance		
April (Amber)	May (Amber)	June (Amber)
July (Amber)	August	September
October	November	December
January	February	March

% of Council Tax collected, increase Council Tax Base

Priority: An enterprising economy with strong and vibrant local centres

Service: Finance

Assistant Director: Michael Furness

Reporting Amber for July and Green for Year to date (8.96% of tax collected against a monthly target of 9.10%).

Comments from service: The cumulative collection rates for year to date are 40.72% against target of 38%. Recovery action has continued throughout July, with outbound calls taking place to prompt payment.

Financial Year to date performance		
April (Amber)	May (Green)	June (Green)
July (Amber)	August	September
October	November	December
January	February	March

5.4 Performance Highlights

- **Housing that meets your needs**

Number of homeless households living in temporary accommodation - The numbers remained within target for July. Our team continued ensuring that time spent in emergency or temporary housing is kept to a minimum.



- **Supporting Environmental Sustainability**

Reduction of fuel consumption used by fleet – We continue to improve the reduction of usage, as fuel usage is down on current estimates, for July, registering a consumption of 41,088 against a target of 46,257 litres.

Proud of our Waste and Recycling crews – During July’s heatwave our waste and recycling crews started their rounds early in the morning to try to avoid the heat and being able they empty everyone’s bins; there was a couple of areas missing which they promptly revisiting on the following day. The crews want to extend a “big thank you” to all our residents for their patience, and their kindness for those who brought them cold drinks while they were emptying bins in the exceptional heat.



- **An enterprising economy with strong and vibrant local centres**

% of Business Rates collected, increasing NNDR Base – Reported an in-month collection rate of 8.27% against target of 7%. The cumulative collection rates for 2022/23 are 40.72%, above target of 38%. Recovery continued throughout July.



- **Healthy, resilient and engaged communities**

Pop-up space will showcase best of the community – Cherwell District Council is providing the unit at Castle Quay so that many of the key groups who are active in the community have a place to showcase their work and meet people for a conversation, giving local people a central hub to discover opportunities to participate. The space officially open on Thursday 21 July, and the move has already been backed by partners such as Citizen’s Advice, Age UK and Trading Standards.



Banbury Play day 2022 – On 27th July at People’s Park we hosted another edition of the Banbury Play day, an amazing day of fun themed around the great outdoors. The event

organised by Cherwell in partnership with Oxfordshire Play Association (OPA), Banbury Town Council Events, Sanctuary Housing, Bridge Street Garden Banbury and Banbury Community Action Group was as always a great success.

6.0 Risk Update

- 6.1 The Council maintains a Leadership Risk Register, this document contains Strategic risks that are significant in size and duration and will impact on the reputation and performance of the Council as a whole, and in particular, on its ability to deliver on its corporate priorities risk latest available version of the risk register at the date this report is published is included in this report.
- 6.2 The heat map below shows the overall position of all risks contained within the Leadership Risk Register for July 2022.

Risk Scorecard – Residual Risks

Risk Scorecard – Residual Risks						
		Probability				
		1 - Remote	2 - Unlikely	3 - Possible	4 - Probable	5 - Highly Probable
Impact	5 - Catastrophic					
	4 - Major		L09-	L03-L04-L05-L06-L07-L11-L14	L01	
	3 - Moderate		L10-L15	L12-L16-L17	L08- L13-L18	
	2 - Minor		L02-			
	1 - Insignificant					

Figure 2: Risk scorecard showing the risk scores in the Leadership Risk Register for July 2022

- 6.3 The Leadership Risk Register has been thoroughly reviewed, including re-organisation of the numbering as a consequence of risks closed in the last 6 months, also, as part of the end of year review each risk has been reviewed throughout.
- 6.4 The Leadership Risk Register is reviewed by the Extended Leadership Team as part of the monthly reporting process, but this is a live document that gets updated as and when required at any point during the month.
- 6.5 During July the Leadership Risk register had two score changes, **L07 Health and Safety**, has increased its score from 8 - Low risk - to 12 - Medium risk-; and **L15 Covid-19 Community and Customers** decreased its score from 16 - High Risk- to 6 - Low Risk- The following table reflects the mitigating actions and score for these two strategic risks. For details on all risks please go to Appendix 8 Leadership Risk Register July.

Leadership Risk	Residual Score (after mitigation)	Dtion of travel	Mitigating Actions
L07 Health and Safety	12 Medium Risk	↑	<ul style="list-style-type: none"> ▪ As a result of decoupling from OCC the strategic H&S lead is no longer in place but a recruitment campaign in progress to recruit a Health and Safety Manager who will take a corporate lead on Health and Safety matters. ▪ Post decoupling CLT will have monthly monitoring of H&S matters as a standing item at CLT meetings. The corporate H&S register will be managed and monitored with a focus on the depots as our highest risk areas. ▪ Corporate H&S Auditing and Inspection programme on track. Reports issued to managers and actions tracked for completion.
L15 Covid-19 Community and Customers	6 Low Risk	↓	<ul style="list-style-type: none"> ▪ Council and partnership business continuity and emergency planning arrangements for the Covid-19 response suspended in recognition of the current situation. ▪ Outbreak planning and Standard Operating Procedures are in place and could be implemented rapidly if required.

7.0 Conclusion and Reasons for Recommendations

This report provides an update on progress made during July 2022, to deliver the Council's priorities through reporting on Performance, Leadership Risk Register and providing an update on the Financial Position. The Council is committed to performance, risk and budget management and reviews progress against its corporate priorities on a monthly basis.

8.0 Consultation

8.1 This report sets out performance, risk, and budgetary information for the fourth month of this financial year and as such no formal consultation on the content or recommendations is required.

9.0 Alternative Options and Reasons for Rejection

9.1 The following alternative options have been identified and rejected for the reasons as set out below.

Option 1: This report illustrates the Council's performance against the 2022-23 Business Plan. Regarding the monitoring aspects of the report, no further options have been considered. However, members may wish to request that officers provide additional information. Regarding the recommendation to approve changes in use of reserves, members could choose not to reject the change of use, however, the request is in accordance with the councils Reserves Policy and within existing budgets. If members chose not to agree to the changes in transfers to reserves, then this would mean resource would need to be found for these projects separately in future years.

10.0 Implications

Financial and Resource Implications

10.1 Financial and Resource implications - Are detailed within section 4.0 to 4.3 of this report.

Comments checked by:

Michael Furness, Assistant Director of Finance / Section 151, Tel: 01295 221845

Michael.Furness@cherwell-dc.gov.uk

Legal Implications

10.2 Legal Implications –There are no legal implications from this report.

Comments checked by:

Shahin Ismail, Assistant Director Law & Governance,

Shahin.Ismail@cherwell-dc.gov.uk

Risk Implications

10.3 Risk Implications - This report contains a full update with regards to the Council's risk position at the end of July 2022.

Comments checked by:

Celia Prado-Teeling, Interim Assistant Director – Customer Focus, Tel: 01295 221556

Celia.prado-teeling@cherwell-dc.gov.uk

Equalities and Inclusion Implications

- 10.4 Equalities and Inclusion Implications - The report must show how “in planning, delivering, monitoring and evaluating our work, equality and diversity issues are appropriately considered from the outset”. New proposals must be screened for relevance against our statutory duties to promote equality and where relevant an impact assessment.

Comments checked by:

Celia Prado-Teeling, Interim Assistant Director – Customer Focus, Tel: 01295 221556

Celia.prado-teeling@cherwell-dc.gov.uk

11.0 Decision Information

Key Decision Yes

Financial Threshold Met: No

Community Impact Threshold Met: No

Wards Affected

All

Links to Corporate Plan and Policy Framework

This report supports all Corporate Priorities

Lead Councillor

Councillor Richard Mould – Portfolio Holder for Corporate Services

Councillor Adam Nell – Portfolio Holder for Finance

Document Information

Appendix number and title

- Appendix 1 – Finance Capital July 2022
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Background papers

None

Report Author and contact details

Celia Prado-Teeling, Interim Assistant Director – Customer Focus, Tel: 01295 221556

Celia.prado-teeling@cherwell-dc.gov.uk