

Detail of proposal	Implications and risks of not accepting proposal	Budget growth required	Savings or increased income identified
WELLBEING AND ENVIRONMENTAL			
Community Services			
Ongoing revenue implications of purchase of The Mill Arts Centre - Full year financial implications of the purchase of The Mill including the need to increase the grant to MACT to cover off some transition costs as well as utilities, maintenance and revenue costs associated with remedial capital works in 2019/20	Implications were set out in the purchase report in December 2018. Transitional funding not being provided would mean the closure of The Mill Arts Centre trust leaving CDC with an asset and no operator. Given restrictive covenants placed on the sale of the asset to us from OCC there could be further financial implication in excess of this amount of growth.	75,000	
Full year budget requirements from posts within the service - this reflects the full cost implications of previously agreed posts. Includes grants officer, CCTV posts and project officers. There is also a small amount to reflect our subscription to the Lotteries council	This ensures that the full budget requirements are reflected within the service for 2019/20 otherwise an overspend would be created. If this was not fully reflected then existing postholders could face redundancy and the costs would be greater to the Council	80,500	
Management fee contractual increase in leisure services - contractual increases relating to our operator for leisure provision	This is a contractual increase so the financial implications have to be fully reflected in the budget	131,500	
Increased income across housing services - includes additional contributions from OCC for the running of the housing improvement agency, impact of new HMO legislation and other additional income that we have received	This is an increased income budget to reflect the activity within the service.		(10,000)
Reduction in cost of the museum grant - this reflects a reduction in the core grant to Banbury museum which has already been agreed	This is a previously agreed reduction in grant and reflects the actual requirements within the service		(26,500)
Healthy New Towns Growth Bid - this would fund an extension to the current work that has been taking place in regards to Healthy New Towns within Bicester and would mainstream the work to other parts of the District. This is permanent and ongoing funding for the future and includes staffing costs on a permanent basis.	This option would be to extend all work across Bicester, Banbury and Kidlington from the learning that has already taken place in Bicester. The funding would be required for additional staffing resources and is included on a continuous basis. There are other options that can be considered for a lower cost - bronze option is a limited review of what we have already achieved with costs of (£40k), Silver option (cost of £258k) would extend to 1 more town only.	360,000	
Subtotal		647,000	(36,500)

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Environment Services			
Increased costs of waste and recycling - includes costs arising from additional services in bulky waste, clinical waste and bin deliveries as well as costs arising from increasing fuel prices	These reflect the increasing levels of activity in the service as well as the inflation that we are experiencing from fuel prices. Some additional income is derived from increasing levels of activity and is reflected in increased income budgets below	50,412	
Increased costs of gate fees for waste and recycling - Uncontrollable increase in the price charge per tonne (Gate Fees) for dry goods recycling and recycling credits income reduction	These are uncontrollable costs and a growth in budget is therefore required	279,881	
Increased levels of income from increasing activity from business waste collections and recycling banks - increased activity generates additional income	This reflects increased levels of activities in the service		(107,400)
Reductions in contract costs and increased contractor income - following a review of contract expenditure and income across all areas within environmental services including car park maintenance, street cleansing and parks and open spaces	Review of all contractor costs and income to now reflect actual activity within the service		(106,985)
Subtotal		330,293	(214,385)

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WELLBEING AND ENVIRONMENTAL SERVICES - TOTAL		977,293	(250,885)
PLACE AND GROWTH			
Review of all income and activity levels - Includes increased volume of building regulation applications, plus reduction in contribution levels for some services	Reflects current service activity and levels		(33,959)
Place and Growth Total		-	(33,959)
CUSTOMERS AND SERVICE DEVELOPMENT			
Line by line review of all service areas - detailed review of all service budgets and savings identified from budgets no longer required across all areas including IT, Performance and Transformation and Strategic Marketing and Comms.	Reflects current service activity and levels		(71,500)
Customers and service development - Total		-	(71,500)

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FINANCE, GOVERNANCE AND PROPERTY			
Governance			
Reduced land charges income and reduction of other budgets no longer required - activity levels for 2018/19 were not as high in relation to land charges and so the income targets for 2019/20 have been reviewed. Line by line review of other budgets within the service have reduced the overall pressure	Reflects current service activity and levels	9,980	
Subtotal		9,980	0
Finance			
Increased contractual costs and external consultancy costs - Reflects full financial implications of fraud contract, additional interim support in relation of closedown of accounts and other financial support	Reflects current service activity and levels	110,192	
Contractual price reductions for insurance and external audit - reductions in corporate contracts for insurance and external audit	Reflects current service activity and levels		(78,228)
Subtotal		110,192	(78,228)
Property			
Detailed review of all property costs - This reflects all changes that have been highlighted in 2018/19 following a thorough review of our activity. Includes additional support to manage expanding portfolio.	This reflects our current activity and income levels. Corrects a number of issues that have been highlighted throughout 2018/19 including income from council owned companies now included correctly within the services budget.	865,607	
Detailed review of all property income expected from property acquisitions - this is the net change across all of our property activity. This reflects all changes that have been highlighted in 2018/19 following a thorough review of our activity.	This reflects our current activity and income levels. Corrects a number of issues that have been highlighted throughout 2018/19 including income from council owned companies now included correctly within the services budget.		(289,249)
Subtotal		865,607	(289,249)
FINANCE, GOVERNANCE AND PROPERTY - total		985,779	(367,477)
COUNCIL TOTAL		1,963,072	(723,821)