

<b>This report is public</b>	
<b>Risk Monitoring Report Quarter 4 2025-26</b>	
<b>Committee</b>	Audit & Governance Committee
<b>Date of Committee</b>	17 June 2026
<b>Portfolio Holder presenting the report</b>	Leader of the Council and Portfolio Holder for Strategic Leadership, Councillor Lesley McLean
<b>Date Portfolio Holder agreed report</b>	03 June 2026
<b>Report of</b>	Head of Chief Executive's Office

## Purpose of report

To update the committee on how well the council is managing its Strategic Risks.

### 1. Recommendations

The Audit and Governance Committee resolves:

- 1.1 To note the Risk Monitoring Report for Quarter 4 2025 – 26.

### 2. Executive Summary

- 2.1 The Leadership Risk Register is reviewed by the Corporate Leadership Team and Executive Committees every quarter; however, this is a live document and therefore is updated as and when required, to manage risk effectively.

## Implications & Impact Assessments

<b>Implications</b>	<b>Commentary</b>
<b>Finance</b>	There are no financial and resource implications arising directly from this report. Joanne Kaye, Head of Finance, 20 May 2026
<b>Legal</b>	Appendix 1 to this report highlights identified areas of legal and governance risk which are monitored on an on-going basis. There are no legal implications arising directly from this report. Denzil – John Turbervill, Head of Legal Services, 26 May 2026

<b>Risk Management</b>	This report contains a full update with regards to the council's risk position at the end of Quarter 4 2025-26. Celia Prado-Teeling, Performance & Insight Team Leader, 20 May 2026
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<b>Impact Assessments</b>	<b>Positive</b>	<b>Neutral</b>	<b>Negative</b>	<b>Commentary</b>
<b>Equality Impact</b>		x		There are no direct equalities and inclusion implications because of this report. Celia Prado-Teeling, Performance & Insight Team Leader, 24 April 2026
<b>A</b> Are there any aspects of the proposed decision, including how it is delivered or accessed, that could impact on inequality?		x		
<b>B</b> Will the proposed decision has an impact upon the lives of people with protected characteristics, including employees and service users?		x		
<b>Climate &amp; Environmental Impact</b>		x		
<b>ICT &amp; Digital Impact</b>		x		
<b>Data Impact</b>		x		
<b>Procurement &amp; subsidy</b>		x		
<b>Council Priorities</b>	Not applicable			
<b>Human Resources</b>	Not applicable			
<b>Property</b>	Not applicable			
<b>Consultation &amp; Engagement</b>	Not applicable			

## Supporting Information

### 3. Background

- 3.1 The Council conducts regular reviews to identify risks at the earliest opportunity so that it can assess and mitigate them as soon as possible.
- 3.2 Risks that may affect the Council's performance, and particularly, in its ability to deliver its corporate priorities, are captured in its Leadership Risk Register.

### 4. Details

- 4.1 The Council maintains a Leadership Risk Register, which contains Strategic risks that could be significant in size and duration and could potentially impact on the reputation and performance of the Council as a whole, and in particular, on its ability to deliver on its corporate priorities. The Corporate Leadership Team reviews the Leadership Risk Register quarterly; however, this is a live document that gets updated as and when required.
- 4.2 Please note risks deemed as high (L01, L05) and medium (L03, L04, L09, L10, L13, L14, L16 and L17) present higher scores, mostly due to the magnitude of the impact these events could have for the organisation, mitigating actions are in place across them all to reduce the potential severity of the impact, and controls are established to prevent the probability of the risk event happening.
- 4.3 There were no score changes within the Leadership Risk Register during Quarter 4. The overall position at the time of running this report (07/04/2026) of all Leadership risks is as follows:

		Probability				
		1 - Remote	2 - Unlikely	3 - Possible	4 - Probable	5 - Highly Probable
<b>Impact</b>	<b>5 - Catastrophic</b>			L10		
	<b>4 - Major</b>		L08-L11	L03-L09-L13-L14-L16	L01	L05
	<b>3 - Moderate</b>		L06-L07-L12	L02-L15	L17	L04
	<b>2 - Minor</b>					
	<b>1 - Insignificant</b>					

Figure 1: Risk scorecard showing the risk scores in the Leadership Risk Register for Quarter 4 2025-26

The full Leadership Risk Register is attached in Appendix 1.

### 5. Alternative Options and Reasons for Rejection

- 5.1 The following alternative options have been identified and rejected for the reasons set out below.

Option 1: No alternative options have been identified as this report is for information  
 Cherwell District Council

only.

## 6. Conclusion and Reasons for Recommendations

- 6.1 This report provides an update on how well the council is managing its Strategic Risks as at the end of Quarter 4 of financial year 2025-26.

### Decision Information

<b>Key Decision</b>	N/A
<b>Subject to Call in</b>	N/A
<b>If not, why not subject to call in</b>	N/A
<b>Ward(s) Affected</b>	All

### Document Information

<b>Appendices</b>	
<b>Appendix 1</b>	Leadership Risk Register Quarter 4 2025-26
<b>Background Papers</b>	None
<b>Reference Papers</b>	None
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<b>Executive Director Approval (unless Executive Director or Statutory Officer report)</b>	Stephen Hinds, Executive Director – Resources 26 May 2026