

Quality housing and placemaking - Corporate KPI's 2025-2026

Appendix 1

Measure Description	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
BP1.2.02 No. of Homeless Households living in nightly charged (Hotel) Temporary accommodation (TA)	Cllr N Cotter	<ul style="list-style-type: none"> ■ Nicola Riley ■ Richard Smith 	Smaller Is Better	28.00	25.00	●	26.33	25.00	●
Commentary									
Placements remain steady within nightly charged temporary accommodation and the cold weather, triggering severe weather provisions, at the end of the quarter contributed to placement numbers. 7 of the households within nightly charged TA at the end of the quarter were households with children. This shows a long term trend of more vulnerable single homelessness.									
Commentary									
BP1.2.05 % of Homelessness cases successfully prevented rather than relief/main duty being applied	Cllr N Cotter	<ul style="list-style-type: none"> ■ Nicola Riley ■ Richard Smith 	Bigger Is Better	69.00%	60.00%	★	57.67%	60.00%	★
Commentary									
The numbers we are reporting this quarter are more positive due to a review of the cases captured for this measure. At the end of Q3 we had successfully prevented homelessness in 46 cases of which 15 received a final offer of accommodation via the private rented sector. A particular highlight for the team this quarter has been the number of successful outcomes to the private rented sector which is difficult for household of limited means due to market conditions.									
BP1.2.08 % of Major Planning Applications determined to National Indicator	Cllr J Conway	<ul style="list-style-type: none"> ■ David Peckford ■ Ian Boll 	Bigger Is Better	77.8%	60.0%	★	80.6%	60.0%	★
Commentary									
9 Major Planning Applications have been determined in the period Q3 of 2025-26, 7 within NI criteria.									

Measure Description	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
BP1.2.09 % of Non-Major Planning Applications determined to National Indicator	Cllr J Conway	<ul style="list-style-type: none"> ■ David Peckford ■ Ian Boll 	Bigger Is Better	79.1%	70.0%	★	79.5%	70.0%	★
Commentary 177 Non-Major Planning Applications have been determined in the period Q3 2025-26, 140 within the NI criteria.									
BP1.2.10A % of Major applications overturned at appeal, based on applications determined between April 2023 to March 2025, allowing for appeal decisions up to December 2025	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	11.6%	10.0%	▲	11.6%	10.0%	▲
Commentary 112 Major Planning Applications were determined in the period Apr 23 to Mar 25, of which 13 decisions were overturned by the Planning Inspectorate at Appeal. The appeal performance was a legacy from planning decisions made in Jul-Sep 2023 where 5 appeals were allowed from the 18 decisions made in the quarter (28%), and Jul-Sep 2024 where 4 appeals were allowed out of 14 decisions made in that period (28%). A number of which were committee overturns and there was a change in our 5YHLS position. Following this we have undertaken a Planning Advisory Service review and undertaking training with planning committee members. As a result of which there has been a significant reduction in planning appeals on major applications, as can be shown in the data for the next two accounting periods, where the legacy decisions are reduced (Apr24-Mar 26) or no longer counted (Apr 25- Mar 27).									
BP1.2.10Aa No. of Current Major Decisions	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	112		n/a	112		n/a

Measure Description	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
BP1.2.10Ab No. of Appeals allowed	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	13		n/a	13		n/a
BP1.2.10Ac No. of Pending appeals	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	0		n/a	0		n/a
BP1.2.10B % of Major applications overturned at appeal, based on applications determined between April 2024 to March 2026, allowing for appeal decisions up to December 2026	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	5.8%	10.0%	★	5.8%	10.0%	★
Commentary 86 Major Planning Applications were determined in the period Apr 24 to Mar 26 (to date), of which 5 decisions were overturned by the Planning Inspectorate at Appeal.									
BP1.2.10Ba No. of Current Major Decisions	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	86		n/a	86		n/a
BP1.2.10Bb No. of Appeals allowed	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	5		n/a	5		n/a
BP1.2.10Bc No. of Pending appeals	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	0		n/a	0		n/a

Measure Description	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
BP1.2.10C % of Major Applications overturned at appeal, based on applications determined between April 2025 to March 2027, allowing for appeal decisions up to December 2027	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	0.0%	10.0%	★	0.0%	10.0%	★
Commentary 30 Major Planning Applications have been determined in the period Apr 25 to Mar 27, (to date). No decisions have been overturned by the Planning Inspectorate at Appeal in the period so far.									
BP1.2.10Ca No. of Current Major Decisions	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	30		n/a	30		n/a
BP1.2.10Cb No. of Appeals allowed	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	0		n/a	0		n/a
BP1.2.10Cc No. of Pending appeals	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	0		n/a	0		n/a

Measure Description	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
BP1.2.11A % of Non-Major applications overturned at appeal, based on applications determined between April 2023 to March 2025, allowing for appeal decisions up to December 2025	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	1.4%	10.0%	★	1.4%	10.0%	★
Commentary 2,074 Non-Major Planning Applications were determined in the period Apr 23 to Mar 25, of which 30 decisions were overturned by the Planning Inspectorate at Appeal.									
BP1.2.11Aa No. of Current Major Decisions	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	2,074		n/a	2,074		n/a
BP1.2.11Ab No. of Appeals allowed	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	30		n/a	30		n/a
BP1.2.11Ac Pending appeals	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	0		n/a	0		n/a

Measure Description	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
BP1.2.11B % of Non-Major applications overturned at appeal, based on applications determined between April 2024 to March 2026, allowing for appeal decisions up to December 2026	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	0.5%	10.0%	★	0.5%	10.0%	★
Commentary 1,665 Non-Major Planning Applications have been determined in the period Apr 24 to Mar 26 so far, 8 of which have had their decision overturned by the Planning Inspectorate at Appeal.									
BP1.2.11Ba No. of Current Major Decisions	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	1,665		n/a	1,665		n/a
BP1.2.11Bb No. of Appeals allowed	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	8		n/a	8		n/a
BP1.2.11Bc No. of Pending appeals	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	11		n/a	11		n/a

Measure Description	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
BP1.2.11C % of Non-Major Applications overturned at appeal, based on applications determined between April 2025 to March 2027, allowing for appeal decisions up to December 2027	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	1.2%	10.0%	★	1.2%	10.0%	★
Commentary 686 Non-Major Planning Applications have so far been determined in the period Apr 25 to Mar 27, 8 of which had their decision overturned by the Planning Inspectorate at Appeal.									
BP1.2.11Ca No. of Current Major Decisions	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	686		n/a	686		n/a
BP1.2.11Cb No. of Appeals allowed	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	8		n/a	8		n/a
BP1.2.11Cc Pending appeals	Cllr J Conway	<ul style="list-style-type: none"> ■ Ian Boll ■ Paul Seckington 	Smaller Is Better	12		n/a	12		n/a

Quality housing and placemaking - Directorate KPI's 2025-2026

Measure	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
BP1.2.14 % of BC full plans assessed within 5 weeks (or longer with applicant's agreement)	Cllr J Conway	<ul style="list-style-type: none"> ▪ Ian Boll ▪ Tony Brummell 	Bigger Is Better	79.70%	95.00%	▲	90.00%	95.00%	●
Commentary									
<p>We achieved a score of 55 out of 69 during the third quarter. While reviewing the data, we identified a brief technical issue in our Planning system that may have affected some figures. This has since been resolved, and the system is operating normally. Throughout the quarter, we maintained consistent communication with all clients, ensuring there were no cases where a Full Plans approval was issued by default due to delayed responses. We did note a minor trend where extensions of time were granted but not consistently reflected in the Planning system. This is being addressed as part of our quality assurance process, and the team will be reminded at upcoming meetings.</p> <p>The year to date achievement is 193 out of 210 including Q3.</p>									

Environmental stewardship - Corporate KPI's 2025-2026

Measure	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
BP2.2.01 % Waste Recycled & Composted	Cllr I Middleton	<ul style="list-style-type: none"> ■ Ed Potter ■ Nicola Riley 	Bigger Is Better	50.20%	54.00%	●	51.01%	54.00%	●
Commentary									
Recycling rate is below the target due to the 2,000+ reduction in garden waste because of the dry summer and reduced garden subscriptions.									
BP2.2.03 % of Climate Action Plan delivering to target	Cllr T Beckett	<ul style="list-style-type: none"> ■ Hitesh Mahawar ■ Nicola Riley 	Bigger Is Better	60.80%	66.00%	●	60.56%	66.00%	●
Commentary									
Of the 125 Climate Actions, 83 are Ongoing, 12 On-hold, and 30 Completed. RAG ratings: 76 Green, 37 Amber, 12 Red, with 2 duplicates.									
Pathways & Evidence Base									
<ul style="list-style-type: none"> • Pre-final Pathways studies for CDC and Cherwell District received, and Business & Industrial emissions report. • Advanced work on natural capital and carbon sequestration, including updated (BNG) inventories, woodland carbon credit case study, and completion of the IUK report. • Progressed Carbon Methodologies Report and developing pathways for nature-based and technological offsets. 									
Strategic Planning & Reporting									
<ul style="list-style-type: none"> • Started 2024–2025 GHG Report data collection (with OCC). • Submitted annual Executive climate update. • Initiated CAP 2026–2027 • Continued Climate Change Strategy development. 									
Oxfordshire Local Area Energy Plan (LAEP) Phase 2									
<ul style="list-style-type: none"> • Undertaking extensive stakeholder engagement with wide range of stakeholders on setting the priorities and actions. • Agreed to produce Cherwell LAEP first. 									
Other Deliverables									
<ul style="list-style-type: none"> • Received Banbury Heat Network feasibility study. • Completed Local Plan actions • Maintained engagement through Zero Carbon Oxfordshire Partnership (ZCOP) and energy consultations. 									
Challenges									
<ul style="list-style-type: none"> • Infrastructure delays (Thorpe Lane Depot power upgrade). • Funding gaps for major projects. • Limited internal capacity for CDC and district-wide programmes. 									

Economic prosperity - Corporate KPI's 2025-2026

Measure	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
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Please note there are no Corporate KPIs under this priority due to be reported during Q3 2025-26

Economic prosperity - Directorate KPI's 2025-2026

Measure	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
BP3.2.02 % of Business Rates collected, increasing NNDR Base	Cllr L McLean	■ Michael Furness ■ Stephen Hinds	Bigger Is Better	82.18%	86.00%	●	82.18%	86.00%	●

Commentary

A collection rate of 82.18% has been achieved. Whilst collection is under target, the shortfall can be attributed to the recent billing of new units recently assessed by the Valuation Office, and more businesses requiring to pay their business rates over 12 months. Recovery action has continued throughout every month of 2025/26 with the issuing of reminders and summonses to prompt payment.

Community leadership - Corporate KPI's 2025-2026

Measure	Portfolio Holder	Director/Lead Officer	Good is	Qtr Actual	Qtr Target	R.A.G	YTD Actual	YTD Target	YTD R.A.G.
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Please note there are no Corporate KPIs under this priority due to be reported during Q3 2025-26

Please note in all the charts below the blue line represents the current performance and the black line the previous financial year 2024-25

BP1.2.04 Number of affordable homes delivered**Commentary**

85 Affordable Rent, 15 Social Rent, 49 Shared Ownership and 5 First Homes.
Several larger phases of affordable housing have been delivered this quarter on sites around Banbury where additional affordable housing (in addition to s.106 requirements) is being delivered, as well as in Upper Heyford.

