

Annual Delivery Plan - Housing that meets your needs						
Priorities & Milestones	Lead/Director	Portfolio Holder	Start Date	Due Date	YTD R.A.G.	YTD Priority update
HMN1 Work with partners and landlords to settle refugees into suitable accommodation in Cherwell through a Migration Moving Plan	<ul style="list-style-type: none"> Ian Boll Nicola Riley 	Cllr N Cotter	01 Apr 2024	31 Mar 2025	Delivering to Plan	The use of Local Authority Housing Fund Round 2 funding has brought void properties back into use allowing families in the Afghan Resettlement Programme to be settled well in properties managed by Registered Providers. There has also been a continuation of private sector tenancies sourced for Refugees on the United Kingdom Resettlement Scheme.
HMN2 To continue delivering on our Housing that meets our needs priority through the development of a new housing strategy	<ul style="list-style-type: none"> Ian Boll Richard Smith 	Cllr N Cotter	01 Apr 2024	31 Mar 2025	Completed	The Housing Strategy was developed, consulted on, agreed by Executive in 2025. The agreed action plan within, and thus its implementation, is ongoing and will continue through the life of the strategy document.
HMN3 Identify the Housing and Infrastructure our communities need in the future to create a healthy, thriving and sustainable Cherwell through developing our new Local Plan.	<ul style="list-style-type: none"> David Peckford Ian Boll 	Cllr J Conway	01 Apr 2024	31 Mar 2025	Delivering to Plan	Significant progress was made on a new Local Plan over the course of 24/25 with evidence gathering, stakeholder engagement, Plan preparation and statutory consultation. Consultation was undertaken from December to 2024 to February 2025. Officers then commenced review of the responses received and the preparation of documents for presentation to the Executive and Council. In the coming months, Councillors will be invited to consider the results of consultation and to decide whether to submit the Plan to the Planning Inspectorate for independent Examination.

Annual Delivery Plan - Supporting environmental sustainability						
Priorities & Milestones	Lead/Director	Portfolio Holder	Start Date	Due Date	YTD R.A.G.	YTD Priority update
SES1 As part of our climate action commitments, we will review and update our Air Quality Management Action plan to ensure its effectiveness and suitability	<ul style="list-style-type: none"> Ian Boll Tim Hughes 	Cllr R Parkinson	01 Apr 2024	31 Mar 2025	Completed	The Air Quality Action Plan (AQAP) was reviewed and updated in consultation with partners. The revised AQAP was submitted to Executive and the approved document forwarded to Defra who have also approved the plan. We are currently working on the 2025 Annual Status Report (ASR), reporting on the monitoring undertaken in 2024, for submission to Defra by the 30 June 2025 deadline. As part of this process we will re-consult partners on the actions in the AQAP and include any further updates in the ASR.
SES2 To progress activity within Climate Action Plan to support communities to develop and implement plans to make all of the district a more sustainable place to live and work.	<ul style="list-style-type: none"> Ian Boll Jo Miskin 	Cllr D Hingley	01 Apr 2024	31 Mar 2025	Delivering to Plan	The year end position of the Climate Action plan is as follows - 103 actions were Ongoing, 13 On-hold, and 10 Completed. RAG ratings showed 56 actions in Green, 54 in Amber, and 16 in Red. The Climate Action Plan progress will continue to be reported in the 2025/26 ADP plan.
SES3 Move to a smaller, greener HQ with better public transport, walking and cycling opportunities to reduce costs and reliance on cars.	<ul style="list-style-type: none"> Mona Walsh Stephen Hinds 	Cllr L McLean	01 Apr 2024	31 Mar 2025	Delivering to Plan	Move from Bodicote House to the new Offices at Castle Quay has been successfully completed.

Annual Delivery Plan - An enterprising economy with strong and vibrant local centres

Priorities & Milestones	Lead/Director	Portfolio Holder	Start Date	Due Date	YTD R.A.G.	YTD Priority update
EEV1 To deliver key projects within the third year of the UK Prosperity Fund and Rural England Prosperity Fund	<ul style="list-style-type: none"> Ian Boll Julia Harrington 	Cllr L McLean	01 Apr 2024	31 Mar 2025	Completed	The UK Shared Prosperity Fund and Rural England Prosperity Fund programmes were completed by 31 March 2025.
EEV2 To continue the development of the Banbury Vision 2050, which will identify short and long terms measures to regenerate the town centre	<ul style="list-style-type: none"> Ian Boll Julia Harrington 	Cllr L McLean	01 Apr 2024	31 Mar 2025	Delivering to Plan	The Banbury Vision 2050 report was published in March 2025. Work on the principles of the Banbury Area Priority Plan has been progressed. The initial version of the Priority Plan will be discussed at the first AOG meeting which has been rescheduled to May 2025 in order to engage further with a wider range of stakeholders.
EEV3 To develop a plan for reimaging Bicester and ensure existing and new communities benefit from short and long-term measures of the Garden Town principles	<ul style="list-style-type: none"> Ian Boll Julia Harrington 	Cllr L McLean	01 Apr 2024	31 Mar 2025	Delivering to Plan	The Market Square final concept design was agreed with the Portfolio Holder in February 2025 as required. The Bicester Area Priority Plan was progressed and presented at the first AOG meeting held on 02 April 2025 (due to availability of required attendees, it was not possible to hold this meeting earlier).
EEV4 Developing a Kidlington Vision	<ul style="list-style-type: none"> Ian Boll Julia Harrington 	Cllr L McLean	01 Apr 2024	31 Mar 2025	Delivering to Plan	The Area Priority Plan was progressed and presented at the first AOG meeting held on 27 March 2025.

Annual Delivery Plan - Healthy, Resilient and engaged communities

Priorities & Milestones	Lead/Director	Portfolio Holder	Start Date	Due Date	YTD R.A.G.	YTD Priority update
HRE1 To develop a framework that determines the effectiveness and positive impact of the wellbeing strategy on our communities	<ul style="list-style-type: none"> Ian Boll Nicola Riley 	Cllr R Pattenden	01 Apr 2024	31 Mar 2025	Delivering to Plan	Wellbeing Strategy Outcome framework developed to demonstrate and monitor impact relating to the seven goals along with shaping service delivery going forward.
HRE2 To respond to the Food Insecurity Emergency and improve outcomes for our residents through delivery of the Cherwell Food Action Plan	<ul style="list-style-type: none"> Ian Boll Nicola Riley 	Cllr R Parkinson	01 Apr 2024	31 Mar 2025	Delivering to Plan	The food action plan has been delivered and reviewed for year 1. Next steps will be looking at next years outcomes and ensuring we have a plan to achieve those.
HRE3 To work with partners on delivering against agreed actions to protect women and girls from violence	<ul style="list-style-type: none"> Ian Boll Tim Hughes 	Cllr R Parkinson	01 Apr 2024	31 Mar 2025	Delivering to Plan	<p>During 2024/25 we have:-</p> <ul style="list-style-type: none"> 32 referrals have been received, predominately from social care and early help. 19 young people have been supported with 187 one- to-one sessions have been delivered. We delivered an eight-week programme of 'Escape the Trap' (a teenage relationship abuse programme) to a group of 8 year 11 students in a local secondary school, with all students completing the programme. 372 professionals were trained through our exploitation training, which was designed and delivered in partnership with the Violence Prevention Partnership.

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HRE4 To consider and deliver actions that will improve the experience of residents in relation to the cost of living by enabling voluntary and community groups to deliver services through the redistribution of central government grants	<ul style="list-style-type: none"> Ian Boll Nicola Riley 	Cllr R Pattenden	01 Apr 2024	31 Mar 2025	Completed	The cost of living plan has been delivered and HSF 6 has been spent and evidenced.

Annual Delivery Plan - Organisational Health

Priorities & Milestones	Lead/Director	Portfolio Holder	Start Date	Due Date	YTD R.A.G.	YTD Priority update
<p>QOR1 Identifying future services delivery options, to ensure efficiency, best use of resources and continuous improvement through Transformation Programme and Balanced MTFS</p>	<ul style="list-style-type: none"> Shona Ware Stephen Hinds 	Cllr D Hingley	01 Apr 2024	31 Mar 2025	Delivering to Plan	Transformation programme has been approved by Overview and Scrutiny and Executive Committees. Initiatives will be incorporated into the Annual Planning process 2025/26.